

Resumé
Dr. Gordon Adams
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Dr. Adams is Professor of International Relations at the School of International Service, American University, in Washington DC, where he teaches national security policy and resource planning. He is also a Distinguished Fellow at the Henry L. Stimson Center, where he directs the program on Budgeting for Foreign Affairs and Defense. From 2006-2007, he was a Fellow at the Woodrow Wilson International Center for Scholars in Washington, DC, writing a book on national security resource planning.

From 1999-2006, Dr. Adams was a Professor of the Practice of International Affairs and Director of the Security Policy Studies Program at the Elliott School of International Affairs at The George Washington University in Washington, D.C. From 1998-99 he was Deputy Director of the International Institute for Strategic Studies in London, where he participated in management and planning, developed the IISS corporate membership program, and wrote and spoke widely on U.S. and European defense resource and planning issues

Between February 1993 and December 1997 Dr Adams was the senior White House official for national security and foreign policy budgets, as Associate Director for National Security and International Affairs at the Office of Management and Budget. He was responsible for oversight over all US foreign affairs and national security budgeting and supervised a staff of 60 responsible for reviewing the budget plans of the Department of Defense, the Department of State, the Agency for International Development, the United States Information Agency, the Treasury Department (international programs), the intelligence community, and a number of smaller agencies.

Before coming to OMB, Dr Adams was founder and Director of the Defense Budget Project, a non-partisan research center in Washington D.C. which was one of Washington's leading analytical institutions working on the defense budget, defense economics and defense policy issues.

Dr Adams received his Ph.D. in Political Science from Columbia University in 1970 with a specialization in Western Europe. He was a Fulbright Fellow pursuing European studies at the College of Europe in Bruges, Belgium 1963-64, and graduated magna cum laude in Political Science and Phi Beta Kappa from Stanford University in 1963. He has been an International Affairs fellow of the Council on Foreign Relations, senior staff at the Council on Economic Priorities in New York, has taught at Columbia University and Rutgers University, and was a staff associate for European Programs at the Social Science Research Council.

Dr Adams' publications include *The Iron Triangle: The Politics of Defense Contracting* (Transaction Press), *Transforming European Militaries Coalition Operations and the Technology Gap* (Routledge), and *Strengthening Statecraft and Security: Reforming U.S. Planning and resource Allocation* (MIT Security Studies program), as well as numerous monographs and viewpoint articles for such outlets as *Financial Times*, *New York Times*, *Washington Post*, *Chicago Tribune*, *Baltimore Sun*, *Boston Globe*, *Los Angeles Times*, and *Defense New*. He also writes a monthly column for *Bulletin of the Atomic Scientists* web magazine.

Dr. Adams has received the Defense Department's Medal for Distinguished Public Service, has been a member of the Defense Policy Board of the Department of Defense, and is a member of the International Institute for Strategic Studies and the Council on Foreign Relations.